## EPRA 25 September 2013

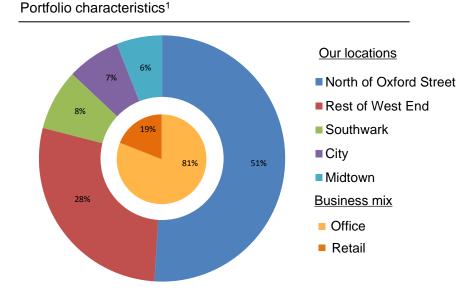
# Unlocking potential



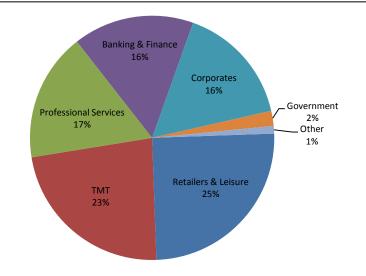
# **GPE – Company Overview**



- Property investment and development REIT focused exclusively on central London
- □ Listed on the London Stock Exchange since the 1950s. Market cap of c£1.9 billion
- □ Total return focused REIT. Consistent outperformance against benchmarks
- □ Management team over 100 years real estate experience
- □ Rent roll of £94.6 million<sup>1</sup> (average office rent of £38 per sq ft)
- □ Real estate assets of £2.4 billion<sup>1</sup>, net assets £1.6 billion<sup>1</sup>
- □ Low leverage LTV of  $31.6\%^2$ , at an average interest rate of only  $3.5\%^2$



#### GPE tenant mix (including share of joint ventures)<sup>1</sup>



## **Strategy Overview**

### Clear Counter-Cyclical Strategy

- Asset repositioning
- Recycling capital
- Central London only

### **Relatively Good Recession**

- Net seller 2 yrs. up to Lehman
- Lowest gearing of all European REITs
- Capex commitments £8m @ Lehman

### Acquisitions from 2009

- Offensive capital raise £167m May 2009
- Unlevered IRR to Sept. 2012, 18%
- Raised £140m Nov. 2012, all invested
- Invested £1billion+ since 2009

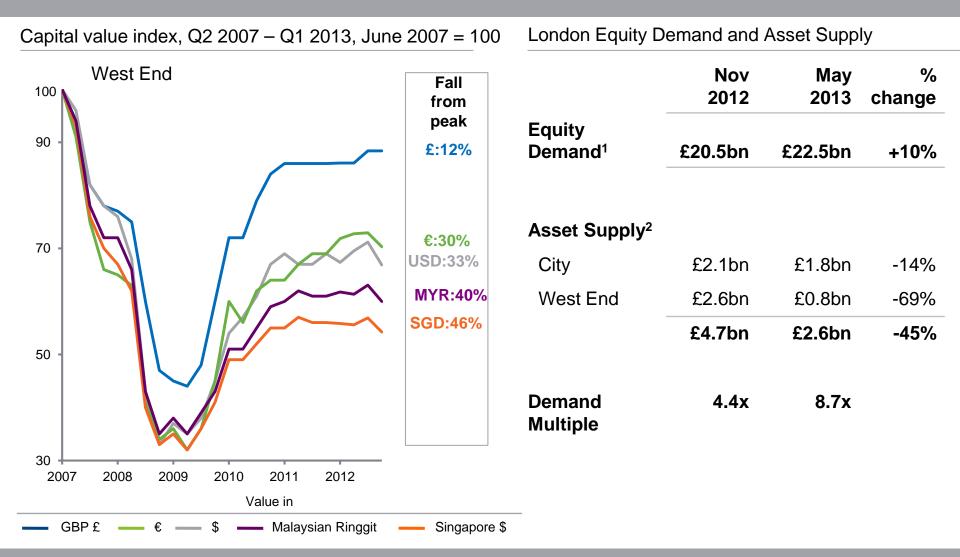
### **Developing from 2009**

- Finished or on site 990,00 sq ft, 10 schemes

- Avg. profit on cost, unlevered, 58%
- Further 20 schemes, 1.8m sq ft in programme
- Recession acquisitions fueling development programme
- Marcol House, Rathbone Place, Jermyn Street Estate, Portman Square, Oxford Street etc

## London Remains Attractive Particularly to international capital





## **London outperforming** Businesses growing, space under offer increasing, constrained supply, rents increasing



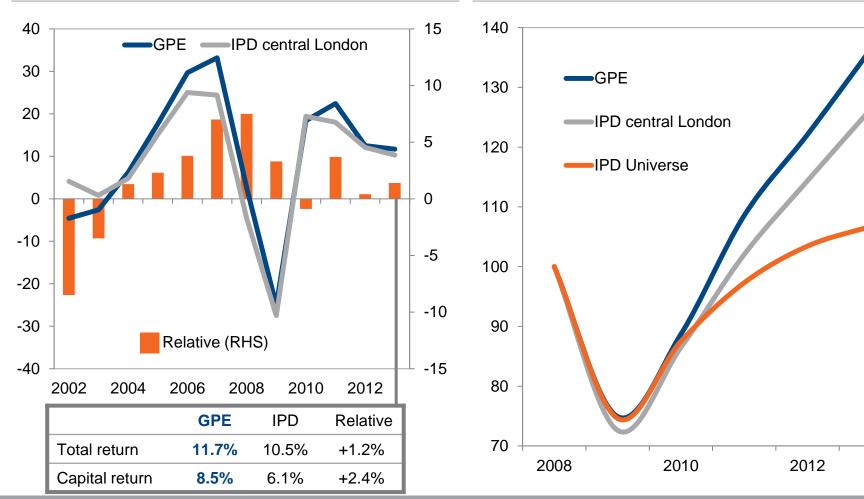
Headline rents (£ per sq ft) GDP / GVA<sup>1</sup> (2008 - 2018) Forecasts 5.0% PMA Prime West End United Kingdom London 120 PMA Prime City  $\bigcirc$ Agent Survey 'Next Peak' 4.0% 3.0% 100 2.0% 1.0% 80 0.0% 60 -1.0% -2.0% 40 -3.0% GPE current office rent passing £38.10 per sq ft Forecast -4.0% 20 -5.0% 2006 2008 2010 2012 2014 2016 2010 2018 2008 2012 2014 2016

1. Source: ONS, Oxford Economics

## **GPE outperforming** Relative returns vs IPD



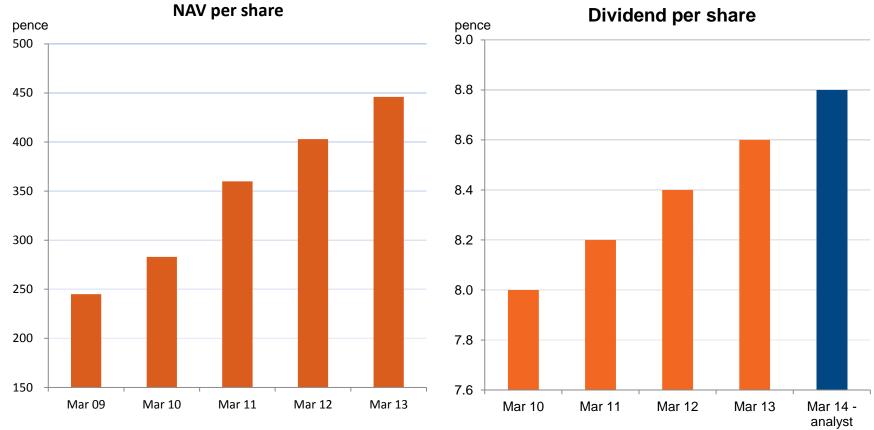
### Years to 31 March



Relative TPR over 5 years

## **GPE delivering strong financial results** NAVPS up 4.0% in Q1

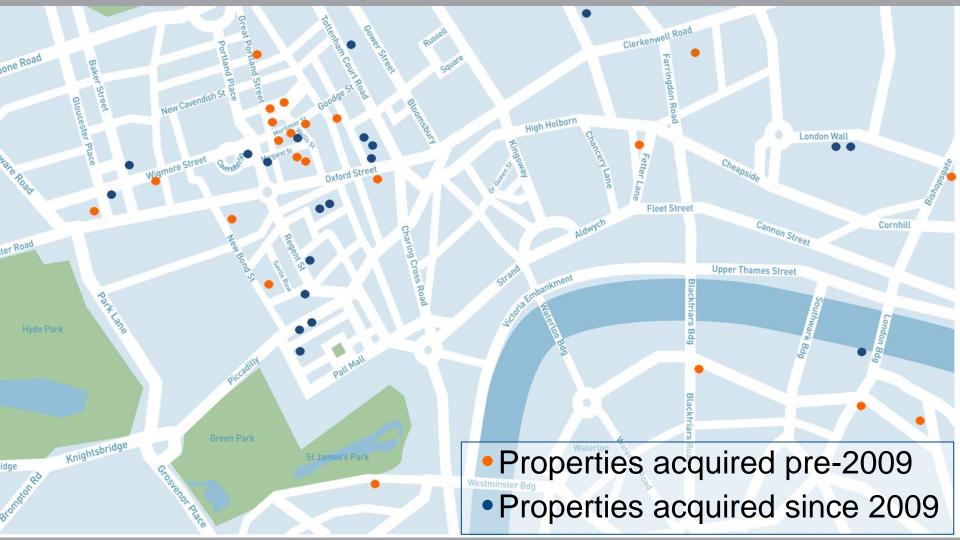




consensus

# **GPE portfolio summary** 55% acquired since 2009





Completed Project 33 Margaret St, W1



- Purchase Nov 2009
- Profit share arrangement with EuroHypo / Istithmar
- Development Sept 2010 Dec 2012

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- 103,700 sq ft retail / office
- Rent £7.3m pa (Office £73.25 psf)
- Offices let to Savills plc
- 20 year lease, no break
- Profit share arrangements closed

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ALL	GPE profit on cost	79.8%
	Ungeared IRR	49.8%
	Yield on cost	8.5%
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## Near Term Project Rathbone Place, W1





## **Future Project** Hanover Square Estate

**BUCKINGHAM PALACE** 

**GREEN PARK** 

**ST JAMES PARK** 

PICCADILLY

THE ROYAL ACADEMY **OF ARTS** 

THE RITZ HOTEL

GREAT PORTLAND ESTATES

**HYDE PARK** 

PARK LANE

**CLARIDGE'S HOTEL** 

NEW BOND STREET

mail

SOHO

**REGENT STREET** 

HANOVER SQUARE

**BERKELEY SQUARE** 

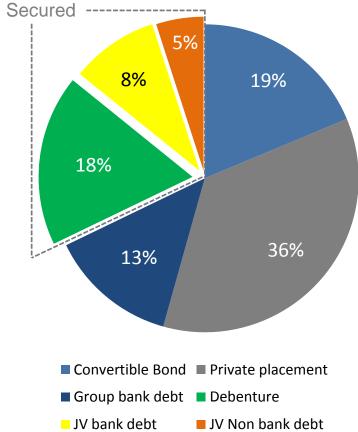
**OXFORD STREET** 

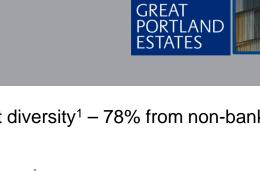
**OXFORD CIRCUS** 

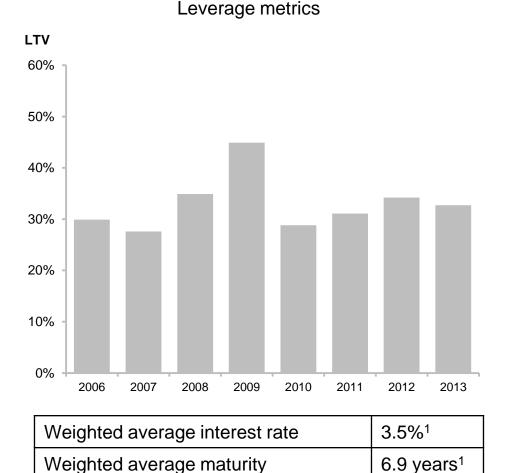
#### Note 1: 30 June 2013 pro forma for £31.6 million deferred consideration at 100 Bishopsgate, sales and purchases contracted but not yet completed and the Sept 2013 convertible bond 12

## **GPE** debt position Conservative low cost debt financing

### Debt diversity<sup>1</sup> – 78% from non-bank sources







# More than £1 billion of financings since July 2010



## £140m Equity Placing November 2012

- Issued at 6% premium to NAV, 2% discount to share price
- Book of demand c. 2.1x covered at issue price of 450 pence
- □ Existing shareholders allocated 93% of book
- Proceeds 1.5x invested by July 2013 in four acquisitions

## £150m Convertible Bond September 2013

- □ 1% coupon lowest ever for a UK issuer
- 35% conversion premium highest ever for a European property company
  - □ 54% premium to NAVPS at June 2013
- 5 year maturity, can be settled in cash or shares at the company's discretion
- □ Book of demand c4.0x covered at the issued terms
- Shares outperformed on day, 88% of book allocated to 'buy and hold' investors
- Low fixed coupon funding for development programme

# Opportunity

### Markets are supportive

- Supply to remain tight
- Demand for GPE space strong
- Investment market competitive

### Strategy is clear

Repositioning: low rents, low capital values Central London only: West End bias (83% today) Recycling: crystallising profits, replenish pipeline

- Good buying track record
- 55% of portfolio bought since 2009

### Portfolio primed for growth

- Reversions to capture beating ERVs
- Asset management to exploit: mark ERVs higher
- Near term development profits
  - 20 scheme pipeline
  - 2.5m sq ft total programme, 55% of portfolio



