# AGM 8 July 2015 Unlocking potential



# **Strong Results**



To March 2015	12 months	H1 +8.9%	H2 / Q <i>4</i> +8.5% / +3.1%
Property Valuation <sup>1</sup>	+18.0%		
Developments <sup>1</sup>	+28.2%	+13.0%	+10.6% / +1.4%
Portfolio ERV movement <sup>1</sup>	+10.3%	+3.6%	+6.2% / +3.1%
Total Property Return	+21.5%	+10.5%	+10.0% / +3.8%
NAV per share	+24.6%	+11.8%	+11.5% / +4.3%

# **Financial Highlights**



Balance Sheet	March 15	March 14	Change
Portfolio value <sup>1</sup>	£3,206.2m	£2,678.1m	+18.0% <sup>2</sup>
EPRA NAV per share <sup>3</sup>	709p	569p	+24.6%
EPRA NNNAV per share <sup>3</sup>	685p	550p	+24.5%
Loan-to-property value	21.8%	25.7%	-3.9pps
Income Statement	March 15	March 14	Change
EPRA PBT	£45.1m	£38.4m	+17.4%
EPRA EPS <sup>3</sup>	12.7p	11.0p	+15.5%
Dividend per share	9.0p	8.8p	+2.3%

# **Positive Market Outlook** Rental growth more relevant than yields



Rents				
Driver	Outlook			
GDP / GVA growth				
Business investment				
Employment growth				
Active demand / Take-up				
Vacancy rates				
EU referendum				
Development completions				

Yields		
Driver	Outlook	
Rental growth		
Weight of money		
Gilts	•	
Swap rates	•	
EU referendum	•	

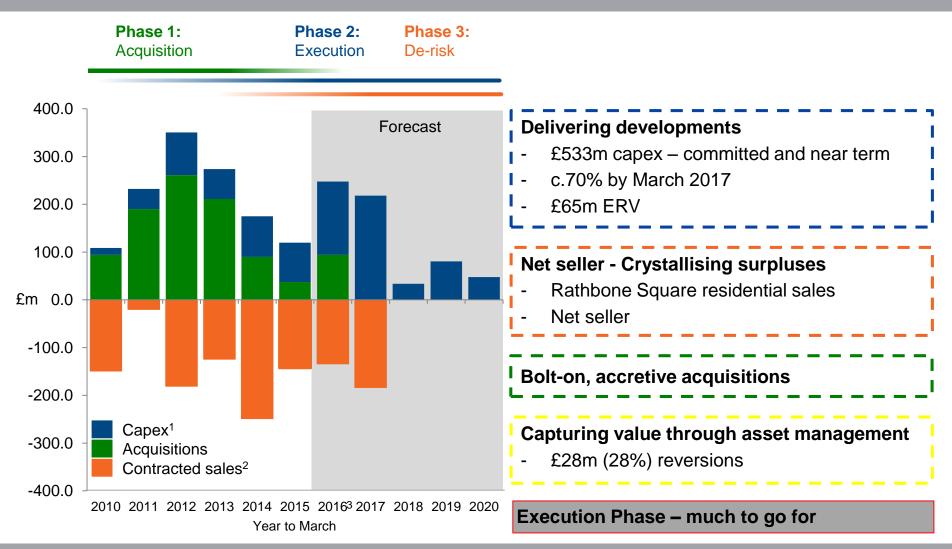
		GPE Portfolio		
Rental Values	Market	FY 2015 Guidance	FY 2015 Actual	FY 2016 Guidance
Offices		5-10%	10.0%	c.10%
Retail		c.10%	11.4%	c.10%

Yields	Near term	Medium term	GPE Portfolio
Prime (3.5% <sup>1</sup> )			Created
Secondary			compression

1. CBRE Prime West End Office

# Investing in Organic Growth Portfolio Returns greater than Market Returns





1. Capex = incurred / committed / near term 2. Including exchanged but not yet completed 3. Acquisitions and sales exchanged and / or completed

# **Disposals & Acquisitions** Since March 2014



### Disposals

- £460.5m<sup>1</sup>
- 3.9% NIY<sup>2</sup>
- 12% surplus
- £1,599 psf cap val<sup>3</sup>

### At Interims (£340.6m)

- Tudor House, Gresse St, W1
- 100 Bishopsgate, EC2
- 12/14 New Fetter Lane, EC4
- Rathbone Sq, W1 Residential

### Since Interims (£119.9m)



Rathbone Square, W1 Residential sales @ £8.7m



**95 Wigmore St, W1** £111.2m

### Acquisitions

- £132.4m<sup>1</sup>
- 4.0% NIY
- £591 psf cap val

### At Interims (£20.6m)

- Elm House, Elm St, WC1
- 6 Brook St, W1



31/34 Alfred Place, WC1

£16.5m

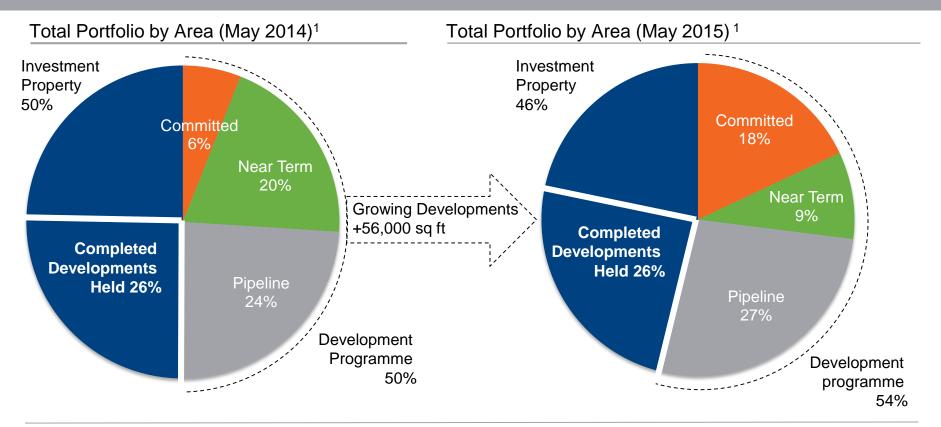




**Great Star Partnership, EC2** 50% £95.3m

# **Development Overview**





- Strong performance continuing
- 28.2% 12 month capital return on developments<sup>2</sup>
- Delivery risk reduced

- Value accretive pre-letting
- Favourable timing in low-supply markets

### More performance to come

# **Committed Project** Rathbone Square, W1



- Good on-site progress
  - 33% through programme
  - Groundworks 100% complete

- Completion June 2017
- Main contract 93% fully secured
- £229m residential sales secured
  - 10 remaining, £52.8m
- 34,000 sq ft office floorplate
  - ERV £73.00 today
  - Early interest
- 40,000 sq ft unique retail
  - ERV £55.40

 Prime location / Crossrail delivery

# Outlook

## Strategy: Consistent and clear

- Repositioning: rental and capital growth
- Central London only: West End bias (79% today)
- Recycling in tune with the cycle

### **Delivering the strategy**

- Execution phase
- Leasing well
- Strong returns across portfolio

### Market supporting strategy

- London's growth = demand for GPE space
- Supply to remain tight
- Investment market liquid, strong pricing

### More to come

- 2.5m sq ft programme, stronger than ever
  - Near Term:
    - £0.5bn capex: strong returns
    - Crystalising surpluses
  - Longer Term:
    - Pipeline covering 27% of portfolio
    - Platform into 2020s

a la la

- Grow further

Significant reversions: beat ERVs 86% within 800m of Crossrail



GREAT

PORTLAND

Rathbone Square, W1

Oxford House, W1